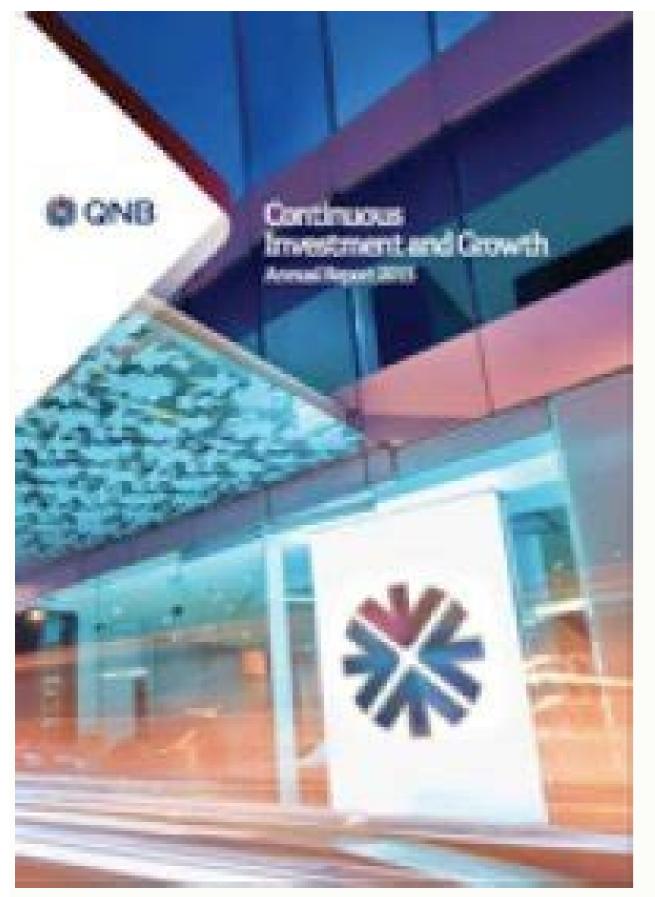
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Kuwait investment authority annual report.

KIA is managed by its Board of Directors that is composed of the Minister of Finance, as Chairman, the Minister of Finance and the Governor of the Central Bank, as well as five other Kuwaiti members specialized in various fields of investment who are appointed by an Amiri Decree for a four-year term and can be re-appointed. At least three of the members should not hold any public office. Ghanem Suleiman Al-Ghenaiman Hussain A Al-Halabi Bader Al-Ajeel Executive Director Abdulaziz Al-Bader Executive Director Operations & Administration Ahmad Bastaki Executive Director Planning & Senior Management Support Aliah Al-Tameemi Executive Director Abdulrazaq Al-Buaijan Chief Representative Khalid Al-Rowaieh Director Soffice Dr. Mahmoud Al-Kandari Director Soffice Dr. Mahmoud Al-Baghli Director Soffice Dr. Mahmoud decision making process and is responsible for long-term asset allocation and overall performance; while the executive management formulates and executive management formulates and executive management strategies. KIA's assets and performance are presented to the Kuwait National Assembly in an annual special session on the State's Financials. Audit KIA's accounts are reviewed, audited, and approved by two of the world's leading external audit firms. In addition, KIA is required by law to submit semi-annual statement of its accounts to the Council of Ministers (Kuwait's Cabinet) and it presents an annual statement of its accounts to the National Assembly (Kuwait's Parliament). KIA appears before various committees at the parliament on a periodic basis to discuss KIA's Board Audit Committee and Internal Audit Office assess the effectiveness of the internal control systems for safeguarding company assets and investment public authority, the KIA complies with the rules and regulations of Kuwait's Civil Services Commission and Ministry of Finance controllers. Risk Management KIA's Risk and Performance Unit, which reports directly to the Managing Director, is responsible for conducting performance and risk within KIA's investment sectors, and investigating data irregularities. Kuwait Investment Authority manages its funds on behalf of the people of Kuwait - current citizens and future generations. KIA's investments are completely transparent to the State of Kuwait, as presented in a detailed annual report to the Council of Ministers on assets under management and performance as well as the National Assembly at least annually during a parliamentary session on the State's Financial Situation. Though KIA reports its annual performance directly to Government and to the National Assembly, it is the responsibility of all to protect the integrity of the portfolio. Law No. 47 of 1982 regarding the establishment of KIA has select clauses related to dissemination of information. Clause 8 prohibits the disclosure to the public of any information related to KIA's work. Clause 9 states the penalties for unauthorized disclosure of information to the public. Established as the Kuwait Investment Board in February 1953 and later reorganized into the Kuwait Investment Office (KIO) in 1965. KIO's foundation predates the independence of the modern State of Kuwait. HH Sheikh Abdullah Al Salem, the Amir of Kuwaits. At the time had the vision to build a fund for the future of all Kuwaitis. At the time had the vision to build a fund for the future of all Kuwaitis. At the time, KIO was the first and only sovereign wealth fund in the world. In the years that followed a focus on asset allocation and diversification into new geographies, expanding beyond the United Kingdom to include the United States, Asia and select Emerging Markets. In 1976, the Future Generations Fund (FGF) Amiri decree was passed which is the most important event in the history of the KIO after its establishment. With that law, a minimum of 10% of the State of Kuwait's revenues are transferred to the FGF. This created a constant flow of funds to the FGF which helped grow it over the years. The KIO played a pivotal role during the first Gulf War in 1990 and the liberation and reconstruction efforts that followed; acting as the Ministry of Finance for the government in exile. As state assets were frozen, KIO organized the transfer of funds globally and to the Kuwaiti Government, in exile, in Saudi Arabia, KIO Today Located in the City of London, KIO is a global investor in one of the world's leading financial centers with access to markets, financial institutions, and industry leaders and experts. KIO's mission statement is focused on 3 elements; Manage that portion of the Future Generations Fund entrusted to it by the State of Kuwait Preserve the funds capital and achieve a fair return over the long term by exceeding and outperforming its benchmark Continuously evolve KIO's reputation as an expert and progressive institution that invests in the international financial markets In addition, KIO has a strong focus on not only investing the future generations fund of Kuwait but also developing the future generations fund of Kuwait but also developing the future generations fund of Kuwait but also developing the future generations fund of Kuwait but also developing the future generations of Kuwait but also developing the future generations of Kuwait but also developing the future generations fund of Kuwait but also developing the future generations fund of Kuwait but also developing the future generations of Kuwait but also developing the future generations of Kuwait but also developing the future generations fund of Kuwait but also developing the future generations fund of Kuwait but also developing the future generations of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generation of Kuwait but also developed by the future generati fixed income and alternatives including infrastructure and real estate across the globe. KIA realized the importance of investing in China and the Far East. During a visit to China that was held in 2009 by His Highness Sheikh Sabah Al-Ahmad Al-Jaber Al-Sabah, the Amir of Kuwait, the KIA signed agreements that laid the groundwork for such investments. One of which saw the establishment of Kuwait Investment Authority's first ever representative office in Beijing in 2011, during the second visit of His Highness Sheikh Sabah Al-Ahmad Al-Jaber Al-Sabah, the Amir of Kuwait, the KIA has upgraded its structure with a Wholly Foreign-Owned Enterprise (WOFE) license. Becoming the second overseas investment Office established an office in Shanghai in 2018. As part of a joint effort to be actively involved in regional investment opportunities, KIA aims to further expand the depth and width of the investment horizon in China and Asia Pacific areas. Furthermore, the relocation of the office from Beijing to Shanghai reflects KIA's belief to the increasingly importance of Shanghai as a global financial center. Established as the Kuwait Investment Board in 1953 and later renamed as the Kuwait Investment Office (KIO) in 1965, KIO's roots predate the birth of the modern State of Kuwait. Along with its renaming, a new policy of diversification of assets and portfolios was adopted, expanding beyond the United Kingdom to include the United States, Asia and some emerging markets. The KIO played a pivotal role during the 1990 Gulf War and the liberation and reconstruction efforts that followed; acting as the Central Bank for the government in exile. As state assets were frozen, KIO organized the transfer of funds globally and to the exiled Kuwaiti Government in Saudi Arabia. Situated in the City of London, KIO's advantageous location in one of the world's leading financial centers provides staff access to financial institutions, markets, and relevant investment experts. KIO's major function is to manage that portion of the Future Generations Fund entrusted to it by the State of Kuwait, to maintain the real value of such funds and to achieve a fair return over the long term. KIO's objectives also include regenerating and enhancing its reputation as an expert and progressive institution that invests in the international financial markets. KIO consists of a number of small professional teams, organized on an investment/non- investment basis. KIO's portfolio managers actively manage funds covering various asset classes including: equities, fixed income, private equity, infrastructure and real estate in all the main geographical areas across the globe. KIA realized the importance of investing in China and the Far East. During a visit to China that was held in 2009 by His Highness Sheikh Sabah Al-Ahmad Al-Jaber Al-Sabah, the Amir of Kuwait, the KIA signed agreements that laid the groundwork for such investment of Kuwait I second visit of His Highness Sheikh Sabah Al-Ahmad Al-Jaber Al-Sabah, the Amir of Kuwait, the KIA has upgraded its structure with a Wholly Foreign-Owned Enterprise (WOFE) license. Becoming the second overseas investment office after Kuwait Investment Office established an office in Shanghai in 2018. As part of a joint effort to be actively involved in regional investment opportunities, KIA aims to further expand the depth and width of the increasingly importance of Shanghai as a global financial center. We realize our duty in honoring our commitment to preserve and grow the assets with which the Kuwaiti people have entrusted us with. We conduct business with utmost honoring our commitment to preserve and grow the assets with which the Kuwaiti people have entrusted us with. We conduct as exemplary standards for professional behavior, prudence and take a considered approach to managing risks. Accordingly, our staff members are highly encouraged to devise the appropriate benchmarks, set realistic targets, and be responsible for their actions. KIA aims to create an environment that will nurture and develop the leaders of tomorrow so as to enable them to produce the best management practice and tactics in all sectors of the economy. We encourage individuals and teams to gather input from those with different knowledge and opinions, across all levels, as we are aware that knowledge is essential for maximizing investment returns in a constantly changing global economy. We foster teamwork among our employees to swiftly and efficiently deliver innovative new products and to capitalize on the diversity and creativity of our global staff. Law 18/2020 Amending law 106/1976 Law 47 for year 1982 on the establishment of KIA



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